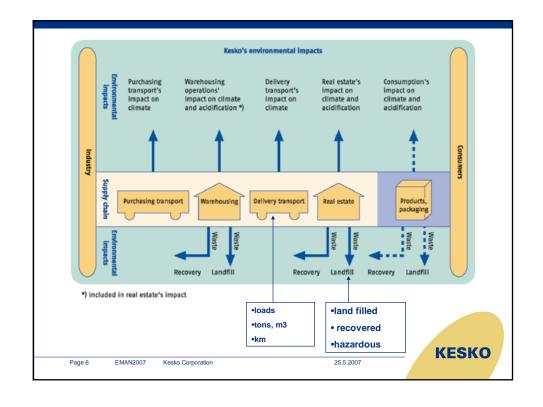


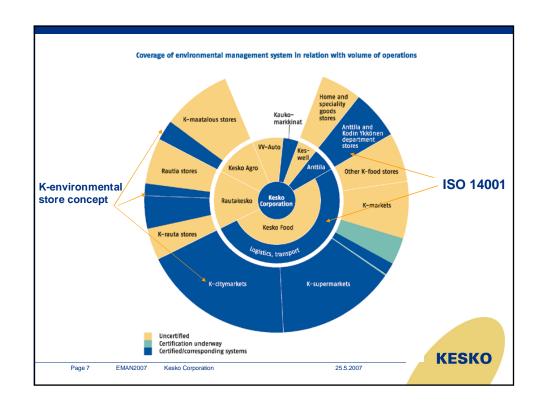
## Kesko's accounting challenges

- A very rapid expansion rate
- Operations in the Nordic countries, in the Baltic Countries & Russia
- Number of 'sites' (stores) 2200; in Finland some 1500
- Owned or leased some 3,3 million m<sup>2</sup>
- Number of employees 24 000
- Number of suppliers 24 400;
  in Kesko's operating countries some 18 000

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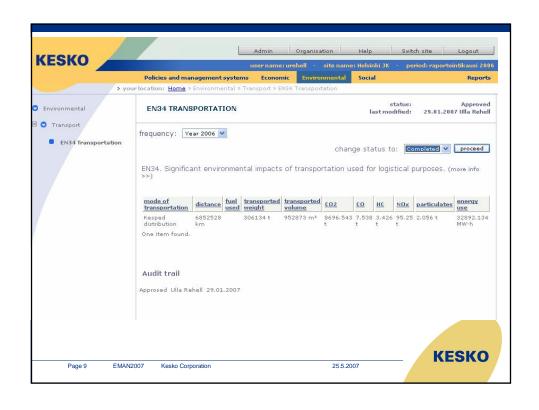
## CSM software used for data management

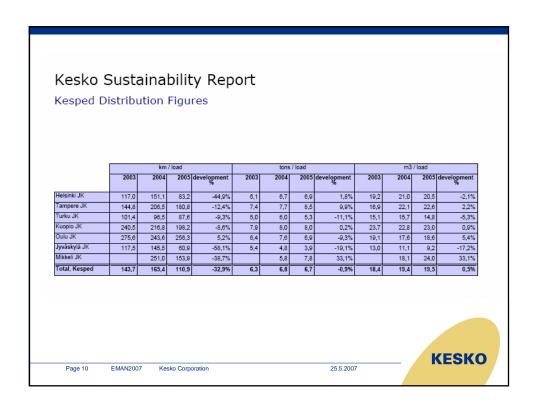


- KELO model introduced in 1996 delivers Kesko Food specific waste data, model partly outdated
- CSM implemented in 2005-2006
- CSM collects all data according to GRI guidelines
- Data input possible at all organizational levels
- Automatic data gathering from selected source systems: Hyperion HFM, EnerKey, KELO, SAP/R3 Retail, Persona HR
- Automatic calculations, documentation and consolidation of data
- Effective benchmarking possibilities

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## **Environmental performance in 2006**



- Total use of electricity same as in 2005 (Finnish operations)
- Share of renewable energy has grown and CO<sub>2</sub>-emissions have diminished:
  - 45% produced by renewable energy
  - Electricity supplied by Kesko: 50 % CO<sub>2</sub> reduction since 2001
  - Overall 15 % reduction in CO<sub>2</sub> emissions since 2001
- Average recovery rate of waste was 90 %, in department stores 98 %
- Use of efficient return logistics



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